2011 Fleet Week
October 8-9, 2011

After Action Report
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CONTENTS

Executive Summary .................................................................................................................. 2

Section 1: Event Overview ................................................................................................. 3
    Event Details ......................................................................................................................... 3
    Response Organizations ...................................................................................................... 3
    Event Summary .................................................................................................................. 4
    Event Timeline .................................................................................................................... 4

Section 2: Analysis of Capabilities .................................................................................... 5
    Capability: Intelligence and Information Sharing and Dissemination ................................ 5
    Capability: Emergency Operations Center (EOC) Management: ..................................... 6

Appendix A: Acronyms ......................................................................................................... A-1
EXECUTIVE SUMMARY

Fleet Week took place from October 6-10, 2011, highlighted by the weekend of events on October 8-9. The events of Fleet Week ranged from the Parade of Ships and Air Show at the Marina Green to the public tours onboard the USS Bonhomme Richard at Piers 30/32. In addition to the events of Fleet Week, the City was also host to an Italian Heritage Parade and a 49ers game on Sunday, October 9. In anticipation of an influx of people to the City’s waterfront, and to better coordinate the citywide activities, the City partially activated the Emergency Operations Center (EOC) for both weekend days.

The purpose of this After Action Report (AAR) is to analyze the City’s response efforts, identify strengths to be maintained and built upon, identify potential areas for further improvement, and support the development of corrective actions. The City’s overall response during Fleet Week 2011 was efficient and effective. Challenges and issues that arose during the weekend were met with swift resolution through coordination and effective resource deployment.

The high level of commitment and inter-agency cooperation exhibited by involved departments is a result of the increased level of joint training, participation in planning meetings, and exercises conducted in recent years. As with any response, capabilities were tested and areas for improvement were identified. Lessons learned will be addressed through the identification and implementation of corrective actions.

<table>
<thead>
<tr>
<th>Target Capability</th>
<th>Overall Performance</th>
<th>Improvement Area</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Intelligence and Information Sharing</td>
<td>Communication and collaboration was strong between the on-scene commands and the EOC.</td>
<td>N/A</td>
</tr>
<tr>
<td>and Dissemination</td>
<td></td>
<td></td>
</tr>
<tr>
<td>2. Emergency Operations Center (EOC)</td>
<td>CCSF departments and other private providers effectively managed multi-departmental operations with minimal impact on day-to-day operations.</td>
<td>Need to ensure that the correct agencies are represented within the EOC to properly respond to incidents when they arise.</td>
</tr>
<tr>
<td>Management</td>
<td></td>
<td></td>
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</tbody>
</table>
SECTION 1: EVENT OVERVIEW

EVENT DETAILS

Event Name: 2011 Fleet Week
Date and Time: Saturday, October 8 and Sunday, October 9, 2011 from 1000 hrs to 1700 hrs
Event Duration: 7 hours
Location: Marina Green, Aquatic Park, Embarcadero Street, AT&T Park, North Beach and the Bay
Mission Area(s): Response and Recovery

RESPONSE ORGANIZATIONS

Partner Agencies
- United States Coast Guard (USCG)
- Northern California Regional Intelligence Center (NCRIC)
- American Red Cross (ARC)

City Departments
- 3-1-1 San Francisco
- Department of Emergency Mgmt (DEM)
  o Division of Emergency Communications (DEC)
  o Division of Emergency Services (DES)
  o Emergency Medical Services Agency (EMSA)
- Department of Public Health (DPH)
- Department of Public Works (DPW)
- Municipal Transportation Agency (MTA)
- PORT of San Francisco (PORT)
- San Francisco Fire Department (SFFD)
- San Francisco Police Department (SFPD)
- San Francisco Sheriff's Department (SFSD)
EVENT SUMMARY

On Saturday, October 8 and Sunday, October 9, 2011, the City activated its Emergency Operations Center (EOC) in anticipation of the large crowd gatherings at the various events. Each day, the EOC activated at 1000 hours and deactivated in conjunction with the ending of the Air Show, which occurred at 1700 and 1600 hours, respectively.

EVENT TIMELINE

Saturday, October 8th, 2011

<table>
<thead>
<tr>
<th>Date</th>
<th>Start</th>
<th>Finish</th>
<th>Location</th>
<th>Activity</th>
</tr>
</thead>
<tbody>
<tr>
<td>10/8/11</td>
<td>0800</td>
<td>1600</td>
<td>Piers 30/32</td>
<td>Public tours of the <em>USS Bonhomme Richard</em></td>
</tr>
<tr>
<td>10/8/11</td>
<td>0900</td>
<td>1700</td>
<td>Marina Green</td>
<td>Humanitarian Assistance Disaster Response Display</td>
</tr>
<tr>
<td>10/8/11</td>
<td>1000</td>
<td>~1700</td>
<td>1011 Turk St.</td>
<td>EOC Activated</td>
</tr>
<tr>
<td>10/8/11</td>
<td>1100</td>
<td></td>
<td>SF Bay</td>
<td>Parade of Ships</td>
</tr>
<tr>
<td>10/8/11</td>
<td>1230</td>
<td>1600</td>
<td>SF Bay</td>
<td>Flight Deck Air Show</td>
</tr>
</tbody>
</table>

Sunday, October 9th, 2011

<table>
<thead>
<tr>
<th>Date</th>
<th>Start</th>
<th>Finish</th>
<th>Location</th>
<th>Activity</th>
</tr>
</thead>
<tbody>
<tr>
<td>10/9/11</td>
<td>0800</td>
<td>1600</td>
<td>Piers 30/32</td>
<td>Public tours of the <em>USS Bonhomme Richard</em></td>
</tr>
<tr>
<td>10/9/11</td>
<td>0900</td>
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<td>Marina Green</td>
<td>Humanitarian Assistance Disaster Response Display</td>
</tr>
<tr>
<td>10/9/11</td>
<td>1000</td>
<td>~1600</td>
<td>1011 Turk St.</td>
<td>EOC Activated</td>
</tr>
<tr>
<td>10/9/11</td>
<td>1200</td>
<td>1500</td>
<td>North Beach</td>
<td>Italian Heritage Parade</td>
</tr>
<tr>
<td>10/9/11</td>
<td>1230</td>
<td>1600</td>
<td>SF Bay</td>
<td>Flight Deck Air Show</td>
</tr>
<tr>
<td>10/9/11</td>
<td>1300</td>
<td>1600</td>
<td>Candlestick Park</td>
<td>49ers game</td>
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</tbody>
</table>

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