

# 2011 Fourth of July Celebration

July 4, 2011

## After Action Report

Published September 2011



For information regarding this document, contact:

Rob Dudgeon  
Deputy Director  
San Francisco Department of Emergency Management  
Division of Emergency Services, Ste. 3300  
30 Van Ness Avenue  
San Francisco, CA 94102



# CCSF AFTER ACTION REPORT

## 2011 Fourth of July Celebration

---

### CONTENTS

<b>Executive Summary .....</b>	<b>4</b>
<b>Event Overview.....</b>	<b>5</b>
Event Details .....	5
Response Organizations .....	5
Event Timeline.....	5
<b>Analysis of Capabilities .....</b>	<b>6</b>
Capability: Intelligence and Information Sharing and Dissemination .....	6
Capability: Emergency Operations Center (EOC) Management: .....	7



# CCSF AFTER ACTION REPORT

## 2011 Fourth of July Celebration

---

### Purpose

The purpose of this After Action Report (AAR) is to analyze the City's response efforts, identify strengths to be maintained and built upon, identify potential areas for further improvement, and support the development of corrective actions. As with any response, capabilities were tested and areas for improvement were identified. Lessons learned will be addressed through the identification and implementation of corrective actions.

### Acronyms

Acronym	Definition
AAR	After Action Report
CCSF	City and County of San Francisco
DEM	CCSF Department of Emergency Management
EMSA	Emergency Medical Services Agency
EOC	Emergency Operations Center
SFFD	San Francisco Fire Department
SFPD	San Francisco Police Department
SFSD	San Francisco Sheriff's Department
TCL	Target Capabilities List
Web EOC	A web-enabled information management system that provides secure real-time information for emergency management personnel



# CCSF AFTER ACTION REPORT

## 2011 Fourth of July Celebration

---

### EXECUTIVE SUMMARY

The Independence Day Celebration was held on Monday, July 4, 2011. An estimated 100,000 people attended the festivities, which spanned the waterfront area between Aquatic Park and AT&T Park, as well as Treasure Island. Several hundred boats were in the Bay. The City and County of San Francisco (CCSF) Emergency Operations Center (EOC) was partially activated on July 4 from 1530 hours to 2300 hours, in order to better coordinate the citywide activities associated with the planned waterfront festivities and fireworks that followed.<sup>1</sup>

The fireworks began at 2130 hours and were launched over San Francisco Bay from two locations: barge #1 was moored at the north end of Muni Pier and barge #2 was moored in the Bay, north of Piers 45 and 39. The fireworks show lasted approximately 20 minutes. Transportation was rerouted and traffic congestion was experienced on all bridges and highways coming into and going out of the city.

The purpose of this After Action Report (AAR) is to analyze the City’s response efforts, identify strengths to be maintained and built upon, identify potential areas for further improvement, and support the development of corrective actions.

The table below identifies the capabilities that were tested during this response:

Target Capability	Overall Performance	
	Strength	Improvement Area
<b>1. Intelligence and Information Sharing and Dissemination</b>	Collaboration worked well in the EOC due to the high level of commitment and professionalism shown by the departments and organizations involved.	The test version of Web EOC still has some programming glitches that need resolution. It did provide everyone connected to the system with up-to-date situational awareness.
<b>2. Emergency Operations Center (EOC) Management</b>	CCSF departments and private providers demonstrated a great ability to coordinate operations.	Reinforce protocols for briefing incoming staff at shift changes.

The City’s overall response to the San Francisco 2011 Fourth of July Celebration was proactive and effective. The actions taken were appropriate and demonstrated that the CCSF has the capability to coordinate citywide issues, and that departments work well together. The high level of commitment and inter-agency cooperation exhibited by involved departments is a result of the increased level of joint training, participation in planning meetings, and exercises conducted in recent years.

---

<sup>1</sup> A partial activation means that only those Sections and Branches within the EOC that are required to support the event are staffed.



# CCSF AFTER ACTION REPORT

## 2011 Fourth of July Celebration

---

### EVENT OVERVIEW

On Monday, July 4th, San Francisco held its Independence Day Celebration. The festivities were held on San Francisco’s waterfront. A total of approximately 100,000 people attended the events. The festivities began at 1400 hours and concluded at 2200.

### RESPONSE ORGANIZATIONS

City Departments	Partner Agencies
------------------	------------------

- 3-1-1 San Francisco
- Department of Building Inspection (DBI)
- Department of Emergency Mgmt (DEM)
  - Division of Emergency Communications (DEC)
  - Division of Emergency Services (DES)
  - Emergency Medical Services Agency (EMSA)
- Department of Public Works (DPW)
- Mayor’s Office
- Municipal Transportation Agency (MTA)
- PORT of San Francisco (PORT)
- San Francisco Fire Department (SFFD)
- San Francisco Police Department (SFPD)
- San Francisco Sheriff’s Department (SFSD)

### EVENT TIMELINE

Date	Start	Finish	Location	Activity
07/04	1400		Aquatic Park	Event Begins
07/04	1530	2300	1011 Turk Street	EOC Activated
07/04	2130	2150	Fireworks Show	Aquatic Park and Piers 45 and 39
07/04	2200		Waterfront	Event Ends

**For the full version of this After Action Report, please send a request via email to [dem.webmaster@sfgov.org](mailto:dem.webmaster@sfgov.org).**